

What We'll Cover

- 1 Current Landscape
- 2 Specific Media Implications
- 3 Power of Local
- The NBCU Opportunity





Insurance Brands continue to re-assess their overall Strategy & Presence in Key Markets in 2023

Increasing Cost Of Loyalty



Looking to cut costs where possible, consumers increased policy switching behavior in 2023, even placing cost above convenience / bundling

Elusive Profitability



Inflation, continued supply chain & labor challenges, higher claims volumes, and record payouts for environmental catastrophes resulted in many brands being unprofitable in '22 & 1H '23 despite rate increases

More Selective Coverage



Brands continue to pull back from more climate-vulnerable areas (CA, FL) and be more selective with who they insure (older, less risky drivers) to drive profitability

Business Model Optimization



Insurers continue to invest in technology, including telematics and generative AI, to more effectively and efficiently / profitably serve customers

These Business Challenges are Forcing Insurers to Re-evaluate Media Approaches

Increased Cost of Loyalty

With rate and premium increases showing no sign of slowing, consumers are increasingly shopping around for the best deals

Elusive Profitability

The inflated price of goods and services paired with a higher claims volume leaves profitability much harder to attain

More Selective Coverage

Accelerated severe weather frequency has forced brands out of various Geographic markets and away from high-risk audiences

Business Model Optimization

Increased investment in innovative solutions to optimize underwriting and claims processing

Media Impact

Higher stakes for both Conquesting & Retention strategies; creating opportunity for precision targeting

Media Impact

Reduced media budgets forcing an emphasis on efficiency

Media Impact

Greater emphasis on strategic local market activation and audience targeting

Media Impact

New messaging tactics to flex technological solutions

12.4%

Auto insurance shopping grew to 12.4% in Q1 2023¹

23%

Auto repair prices have surged 23% this past year²

\$120B

Insured losses due to extreme weather hit \$120B in 2022³

18.7%

CAGR for telematic-based Auto Insurance Market over next 10 years⁴



What We're Hearing From Insurance Clients...

As our partners define their marketing goals for the coming year, core themes have emerged...

Personalization

"Personalized messaging for topics of interest"

"Ensure the **right message** reaches the **right consumer**"

Targeting

"Target audiences through contextually relevant programing"

"Match **high value customers** to products"

Local & National Mentality

"Improve lives nationally and locally"

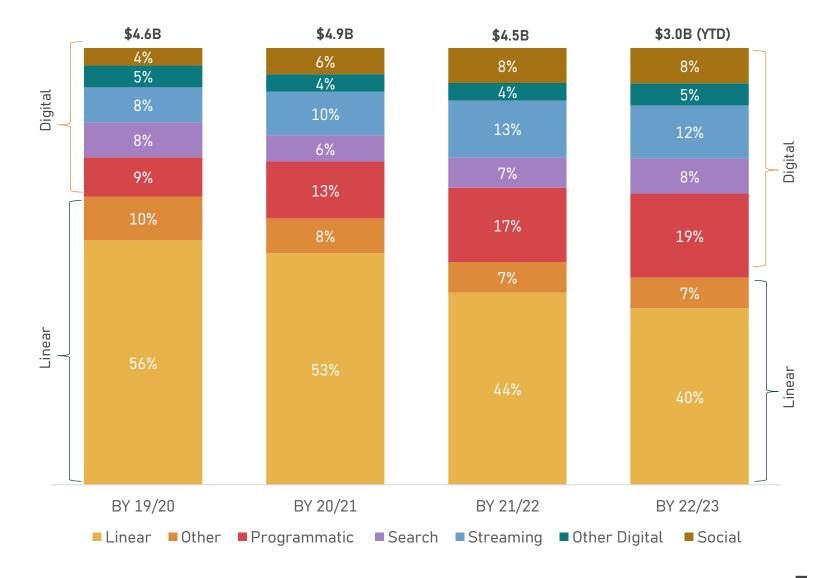
"Local and national media will work in concert"

Across The Marketplace, Spend is Shifting From Linear To Digital

As of 20/21, Digital share has eclipsed Linear and continues to be an area of growth for the category

This growth is primarily driven by **Programmatic, Streaming, and Social** as marketers **emphasize performance**

Marketplace Spend¹



Other Digital: Print Digital + Display + Internet Radio

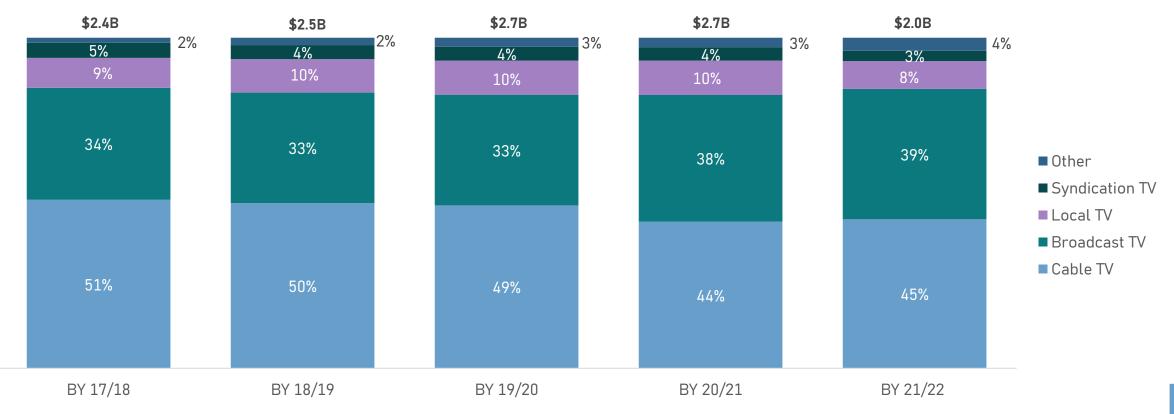
Other: Radio + 00H + Print

While Linear spend Shifts Out of Cable and into Broadcast,

Local presents a Great Opportunity for Growth, continuing to fluctuate at around 10% of total spend

Linear Deep Dive¹

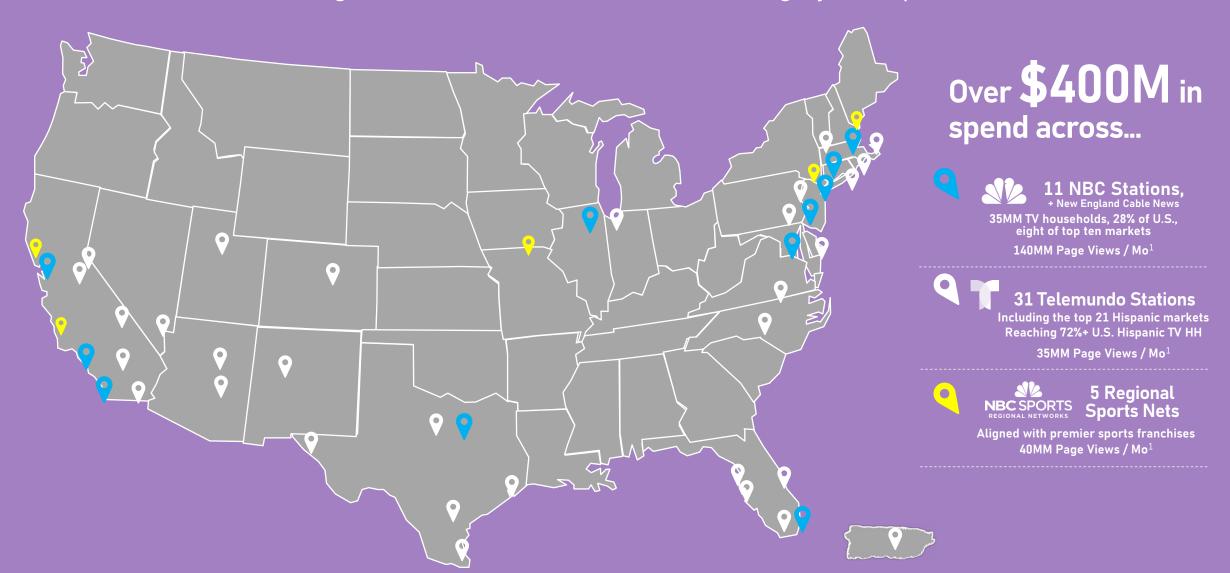
(BY17/18 - BY21/22)



Source: SMI

A Dominant Local Footprint

NBCU Local's 31 markets generate over 56% of total insurance category local spend





Evolving Regional Dynamics Have Necessitated Geo-Specific Strategies

California's largest homeowner insurance provider no longer writing new policies due to wildfire risks



More insurance companies pull out of Louisiana: 'We are in a crisis'



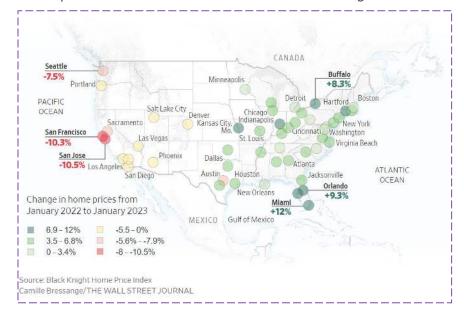
The Florida property insurance crisis: Why home insurers are leaving Florida



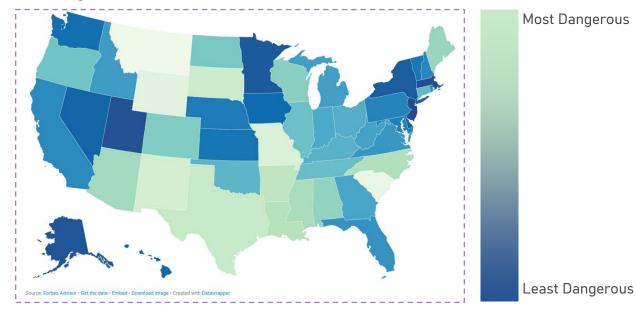
Colorado bill would add translation requirements for insurance documents



Home prices continue to rise in the east while falling in the west¹

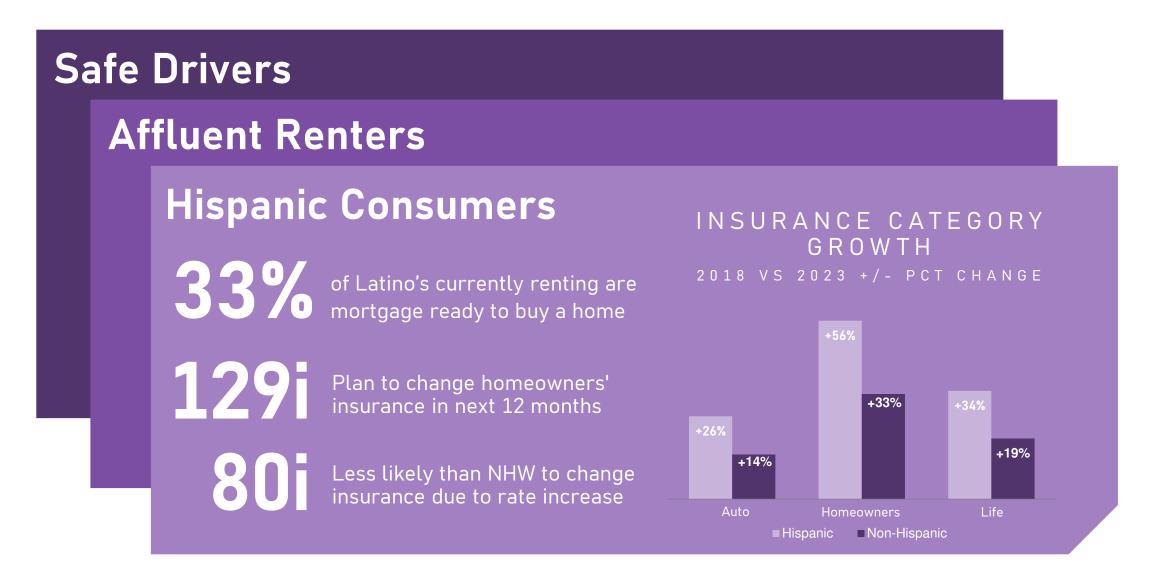


Most Dangerous States for Drivers²



Source: 1. NYT 2. Forbes

...While Also Elevating The Importance Of Identifying Profitable Consumers



Activation within key local markets is more important than ever before Three Of The Biggest Opportunities In Local





Incremental Geo-Targeted Reach

on top of foundational National Media

Hyper-Targeting Profitable Audiences

while avoiding unprofitable audiences



Whitespaces with

Opportunities to Dominate Share of Market



THIS "OR" THAT The Legacy GTM Selling Strategy

National National Goal Mass Reach **Geo-Targeting General Market Singular Messaging National Mascots Currencies Efficiency**



Local
Market Goals
Grassroots Connections
Zip Code Targeting
Hispanic Market
Localized Messaging
Regional Agents
Outcomes

Effectiveness

Activating On Local Shouldn't Feel Like Extra Work... NBCU's Approach is Rooted in Streamlined National + Local

Localize National Campaigns



Effective Incremental Reach



Engaging Ad Formats & Innovations



+89%

custom content brand recall vs. competitive broadcast

+37%

boost in Unaided Awareness for brands complimenting national campaigns with local 79%

Of consumers are less likely to change the channel when seeing an Ad Innovation

LOCALIZE NATIONAL CAMPAIGN

National



Standard National Messaging



Local



Promoting Agent

Need Help Localizing Creative? Try storyteq



platform allows users to fully customize their content at scale including localizing personalizing, and other versioning

Promote local agents by aligning them with well-recognized brand/corporate messaging, while activating hyper-locally within their zip code trading area via zip code targeting on Peacock Premier and Peacock AX

EFFECTIVE INCREMENTAL REACH

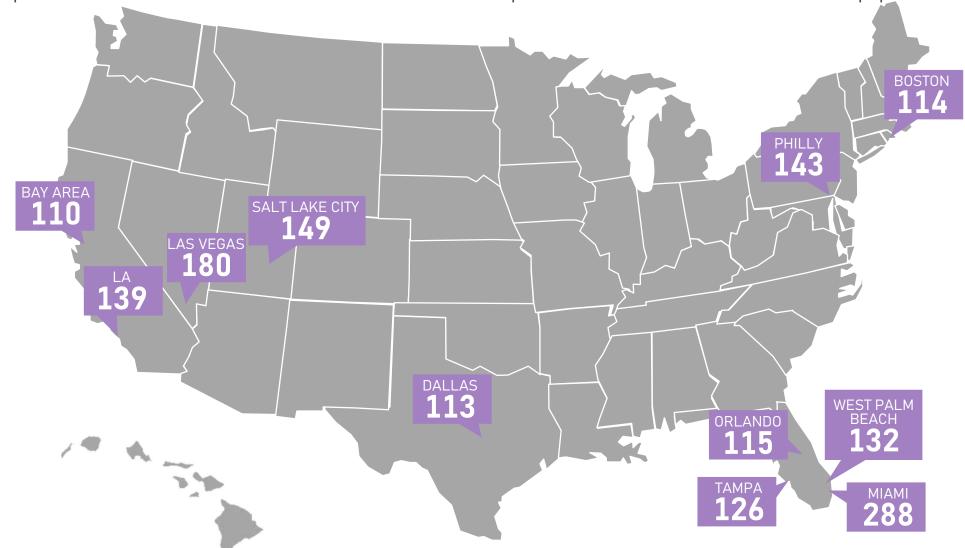


Complement national brand marketing with localized messaging tailored to target audiences or most profitable offerings in key geographic regions

peacock

Key NBCUniversal Local Market Reach

NBCU Local provides additional reach in markets where Insurance Ad Spend over-indexes relative to that area's population



ENGAGING AD FORMATS AND INNOVATIONS

National



Leverage shoppable ad placements & QR codes to drive broad site traffic

+43% Ad Memorability



Create lean-in moments with brand themed questions via engagement ads

+59% Total Interaction Rate



Local



Drive consumers to
specific agent contact
pages or other
specific offerings



Cycle geographic
market specific trivia to
build deeper
connections with
consumers

Encourage engagement by leveraging various ad formats and innovations on a national scale, complimented by local activations to drive full funnel impact and establish a community presence in specific markets



DYNAMIC Branch Locator

Product Description

Insurance branch locator with scan and scrolling capabilities



SET ASIDE "OR" FOR "AND" New GTM Strategy Through Insurance Lens

National National Goal Mass Reach **Geo-Targeting** General Market National Messaging **National Mascots** Currencies **Efficiency**



Local

Market Goals

Grassroots Connections

Zip Code Targeting

Hispanic Market

Localized Messaging

Regional Agents

Outcomes

Effectiveness

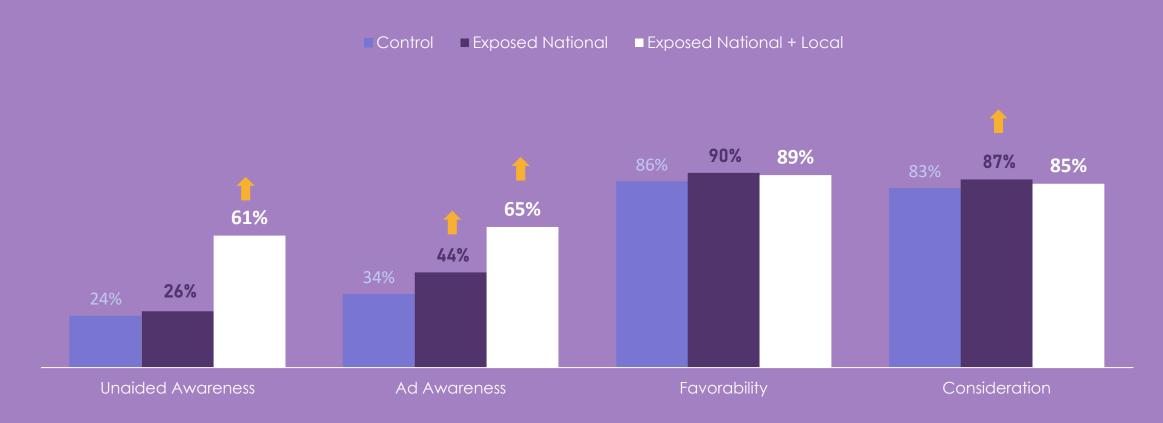




Auto Case Study: National Message + Local Dealer

IMPACT:

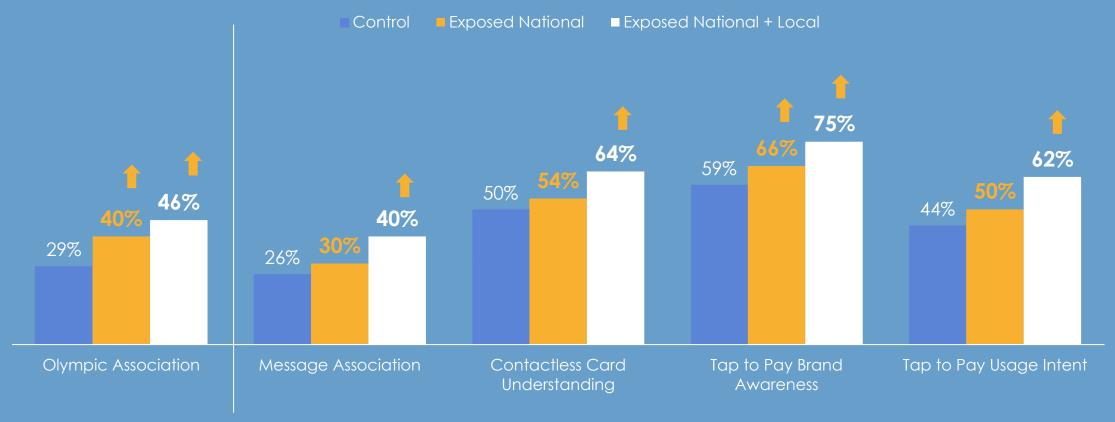
LOCAL MESSAGING SUPPORTS NATIONAL MESSAGE DRIVING EXCEPTIONAL LIFTS

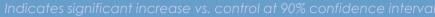


Finance Case Study: Heavy Up National Ads

IMPACT:

LOCAL COMPONENT REINFORCED THE OLYMPICS PARTNERSHIP AND ALLOWED THE BRAND MESSAGING TO FURTHER BREAK THROUGH









This slide serves as a data dump for sales teams to leverage depending on what line of business they are discussing – not intended for presentation (remove from body for TMYK)

Both major insurance business lines have unique challenges

AUTO



- Steep premiums, rate hikes, and ride sharing have hurt overall auto demand
 - 75% of US adults will hold an auto policy this year, down from 77.2% in 2019
 - Forecasts predict further declines thru 2025
- 15% knowingly allowed coverage to lapse or drove without valid insurance over past 6 months
 - 30% of those who allowed coverage to lapse cite an inability to pay as the main reason
- New vehicle sales are predicted to reach 14.1M in
 2023, up 3% YoY, due to a bounce back in inventory

HOME



- **Policy ownership forecasted to drop** to 88.2% in 2025, down from 90.8% in 2021
 - US homeownership rates dropped to 66% in 1Q'23, down from 68% in 2Q'20
- Despite stagnation in property sales, homeowners' policy shopping has increased yoy after remaining somewhat flat for previous years
 - 26% yoy increase in Feb '23
 - 19% yoy increase in Mar '23
- **22% of homeowners want to move** by the end of 2023
 - Only 11% of that segment feel confident they will
- Homebuying market seeing glimmers of hope
 - Apr '23 new home sales beat expectations, growing 11.8% yoy

NBCU Local Spend by Market

Duopoly Markets* (\$)

Los Angeles, KNBC (2)	53M	SF Bay Area, KNTV (10)	18M
New York, WNBC (1)	46M	Washington, D.C., WRC (8)	16M
Miami, WTVJ (18)	29M	Boston, WBTS (9)	16M
Chicago, WMAQ (3)	27M	San Diego, KNSD (30)	8M
Philadelphia, WCAU (4)	25M	Hartford, WVIT (34)	5M
Dallas, KXAS (5)	21M		

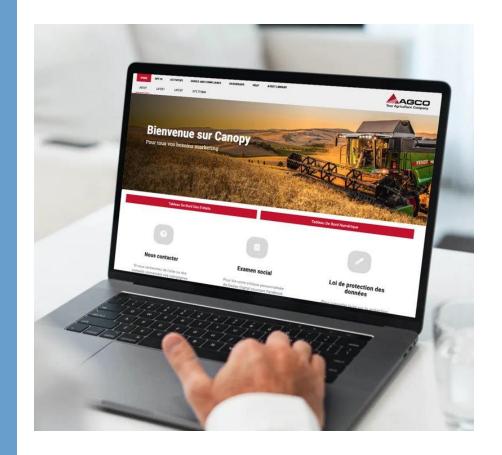
Non-Duopoly Markets (\$)

Houston, KTMD (4)	25M	Raleigh, WZGS (34)	5M
Tampa, WRMD (13)	14M	Providence, WRIW (44)	4M
Phoenix, KTAZ (8)	12M	Albuquerque, KASA/KTEL (19)	3M
Salt Lake City, KULX (30)	11M	Fresno, KNSO (15)	2M
Orlando, WTMO (10)	11M	Ft. Myers, WWDT (33)	2M
Denver, KDEN (18)	9M	Tucson, KHRR (27)	2M
Las Vegas, KBLR (24)	9M	El Paso, KTDO (20)	2M
San Antonio, KVDA (7)	7M	Richmond, WZTD (77)	1M
Sacramento, KCSO (12)	6M	Springfield, WDMR (63)	1M
West Palm Beach, WSCV (51)	6M	McAllen, KTLM (11)	1M

Localizing Content through Storyteq

Storyteq's Cloud-based Creative Automation platform enables both creative and marketing teams to produce multiple variations of premium videos, HTML5 banners, and statics in minutes

From original designs, users can leverage the power of unique templating to improve creative workflows, stay on brand, and build digital assets in bulk. This allows users to fully customize their content at scale including localizing, personalizing, and other versioning that works across multiple audiences and markets



10

Countries

544

Dealer Groups

7

Languages

- Dealers were able to opt into the global campaign at a local level
- Dealers uploaded customer data and storyteq Local executed the campaign from brand-compliant templates
- Dealers were able to create bespoke content across multiple channels, including email, SMS, paid media and print, in order to target the right customers at the right time
 - Content was personalized and localized by language and brand