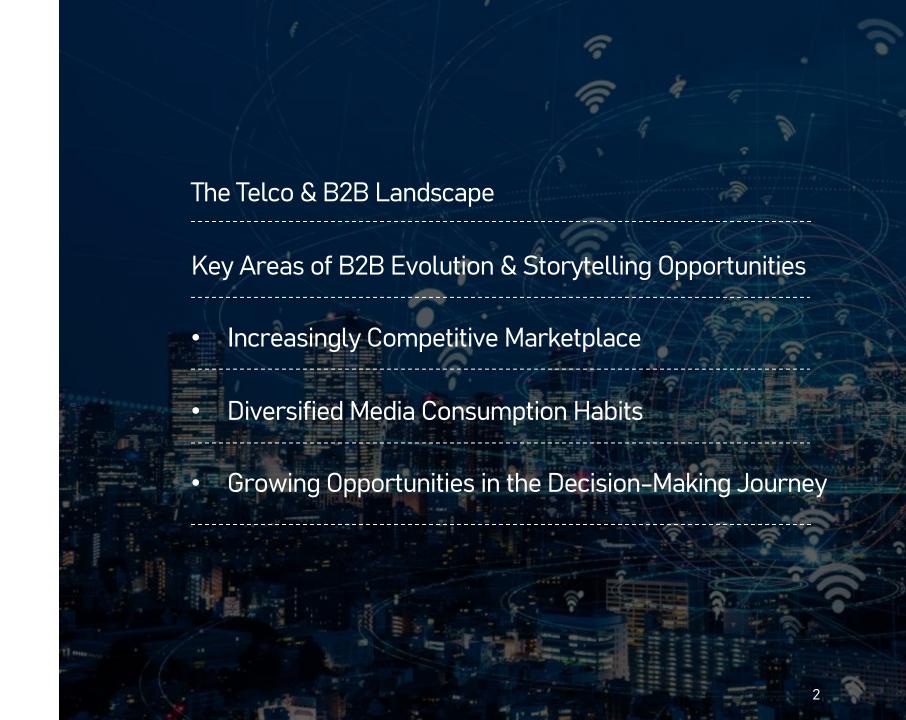


What We'll Cover



Given macroeconomic & wireless challenges, Telcos are placing big bets behind other LOBs & new infrastructures

Slowed Wireless & Wireline Growth

<1% Churn/Switching Across the Big 3 Carriers in 2022

Shift to 5G & Internet Investments

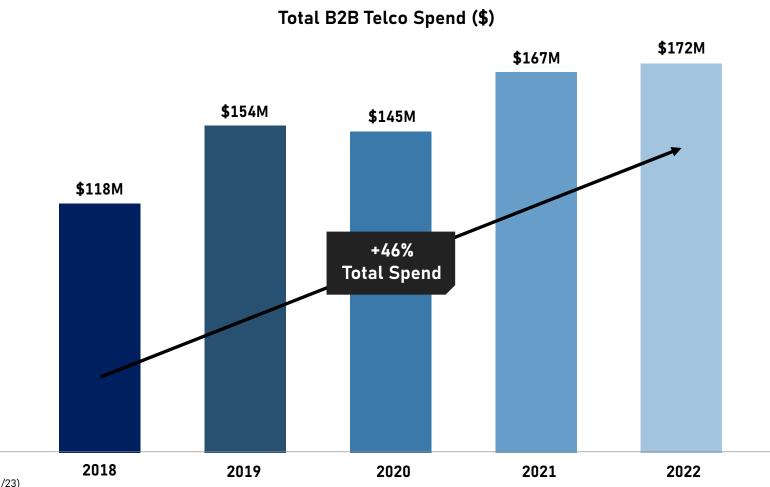
\$1.1T+ to be Invested in Network Infrastructure 2020–2025

Prioritizing B2B for Growth

\$181B+ Global B2B Telco Projected Revenue by 2030 (15% CAGR 2022–2030)

Source: Mintel, Allied Market Research, MediaRadar

Telcos are especially capitalizing on the valuable B2B opportunity and significantly growing marketing efforts YoY, representing an increasingly competitive field





Across the B2B landscape, each target segment has unique dynamics and requires nuanced marketing tactics

	SMALL	MID-MARKET	ENTERPRISE
NEEDS	Establishing foundational & operations	Scaling growth & establishing digital operations	Driving market share, profitability, & shareholder value
TRENDS	High Price Sensitivity 60% will switch telco providers in response to price increases 75% of tech spend decisions determined by CFO/Owner	Tech Integration Priorities 57% have moved permanently to digital communications or plan to near-term 75% faster growth for orgs with robust digital roadmap (vs. less digitally sophisticated orgs)	"Year of Efficiency" Big Tech CEOs have announced major cost-cutting in 2023 171K+ tech workers laid off in 2023 to date
TELCO	Leverage mass scale channels to emphasize flexibility & competitive pricing for foundational products	Provide connectivity services that level-up mid-market orgs' digitalization & scale efforts	Offer premier service & customized solutions accelerating efficiency & digital transformation

And with today's business leaders being more diverse, B2B storytelling should evolve accordingly to authentically speak to these audiences



At NBCU, we work with top B2B marketers to reach these evolving business decision-makers (BDMs) at scale

Each Month, Comcast & NBCU Properties Reach More Than



of \$10K+ BDMs in the United States



Storytelling is critical to effectively reach these business decision makers What are the three key B2B trends that require evolved storytelling?





Evolved messaging



Diversified media consumption habits



Evolved channel mix



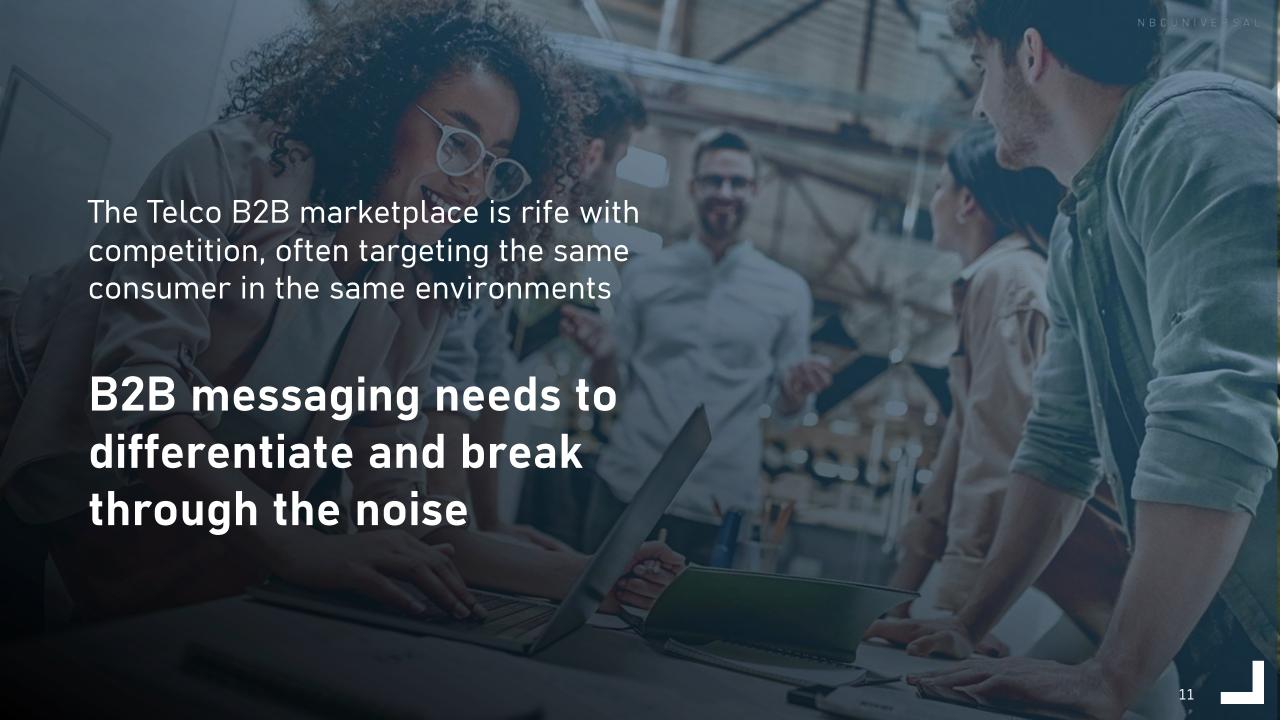
Growing opportunities throughout the decision-making journey



Evolved storytelling lifecycle

Evolved Messaging

Increasingly Competitive Marketplace



Recent Telco B2B creative has centered around small business & utility, presenting an opportunity to differentiate

Small Business Narratives

Verizon Small Business Days are coming

Majority of B2B creative targets the small business-owner (SB0)

Massive Savings & Bundled Deals



Creative has promoted sales incentives to entice SBOs given their leaner resources

Flexible Deal Terms



Telcos are offering more flexible deals to cater to SBOs' unique needs & nimbler operations

Source: iSpot

And while showcasing functionality and value prop is important, Telcos should also infuse **emotion-driven elements to drive desired actions**

5000

of the business decisionmaker choice comes down to **emotional factors**

of business leaders are more likely take note of advertising from B2B brands that speak to their passions and interests

B2B video ads that incorporate emotional content see **2x the web visitation** vs those that only incorporate rational content

Telco Brand Opportunities to Standout:

Address mid-market & enterprise with both brand & performance messaging

Engage Mid-Market & Enterprise

Transition from Telco to Techco Identity

Position as a critical tech partner that will accelerate digital transformation as orgs optimize operations and infrastructures for the future

Drive Performance

Emphasize Value over Price

Given tight budgets in today's macroeconomy, highlight value of offerings and efficiencies of end-to-end, one-stop-shop service to acquire and retain customers

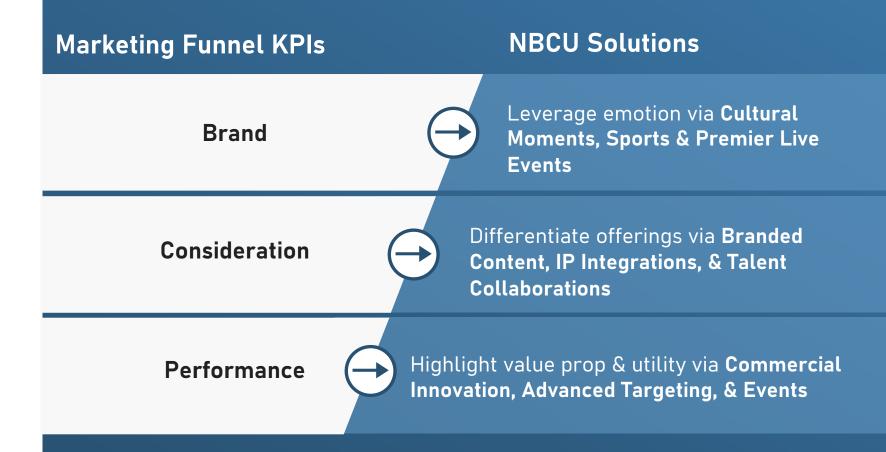
Amplify Brand

Capture Attention with Fan-Favorite Talent

Our proprietary analysis uncovered that telco ads with public figures, coaches, & comedians performed best vs. other types of talent

Takeaway:

Deploy strategic, updated messaging across the funnel to maximize impact



B2B campaigns that balance lower & upper funnel spend have a **+65% boost** in ROI vs. +20% ROI for lower funnel-only spend

Evolved channel mix

Diversified Media Consumption Habits



While today's business leaders do consume endemic content...









...they also spend time with a wide-range of genres



Drama 71%



Live Sports 69%



Reality 60%



Talent 60%



Comedy 68%



Award Shows 55%

Source: Proprietary NBCU Global B2B Survey, 2022

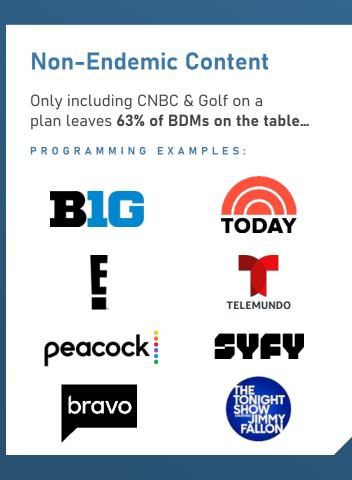
Telcos can forge deepened BDM engagement at scale by deploying a multi-channel, authentic storytelling campaign

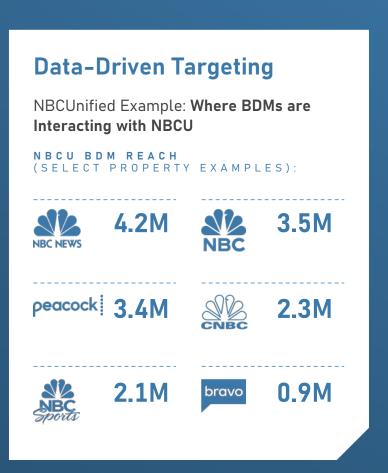
of business leaders say a good B2B ad captures their attention if they're relevant; it does not matter if they run in business content

Takeaway:

Achieve incremental reach & impact with a diversified multi-channel strategy across NBCUniversal's portfolio

Business-Related Content Foundational endemic content & events geared towards business audiences NIGHTLY **MSNBC EVENTS BRAND** STUDIO





21



Making business decisions is a complex process, requiring new strategies to entice BDMs

Follow the active decisionmaking journey...

On average **17** interactions are required to complete a purchase

Average vendor selection process is **2.5 months**

...But also stay relevant for future decision windows

Only **5%** of decision-makers are projected to be in-market to buy at a given point in time

Over **80%** of decision-makers already have a set of vendors in mind before conducting any research and **90%** ultimately choose a vendor from that first set

Takeaways:

Deploy engagement tactics that capitalize on key dynamics of the decision-making cycles

Follow the active decisionmaking journey...

Sequential Storytelling

Reach BDMs across those 17 interactions with NBCU commercial innovation and optimized frequency tools

But also stay relevant for future decision windows



Stay top-of-mind via NBCU year-round programming for in-market BDMs and the 95% of BDMs that will be in-market in the future

Summary: Today's multidimensional B2B landscape requires tailored marketing solutions to break through



Increasingly competitive marketplace



Diversified media consumption habits



Growing opportunities in the decision-making journey

Balancing brand and performance messaging to deploy within a fullfunnel approach Diversified, multichannel strategy to reach BDMs where they are

Always-on approach with engagement tactics e.g., sequential storytelling

Conclusion: How we can work together to amplify a Telco B2B storytelling approach

Augment brand identity for upper funnel impact

In addition to precision & performance tactics, infuse emotional. passion-point elements into messaging to build upon brand identity & differentiation

Deploy an endemic + non-endemic approach

To foster wider & deeper B2B connections, activate across channels that BDMs are passionate about and delivers incremental reach with credibility

Activate a year-round cadence to stay topof-mind

Maintain and grow established share of voice across NBCU's regular cadence of programming, events & sponsorships to optimize frequency in and out of the purchasing window

