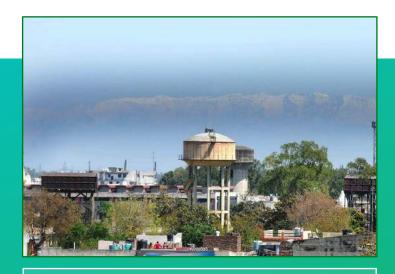
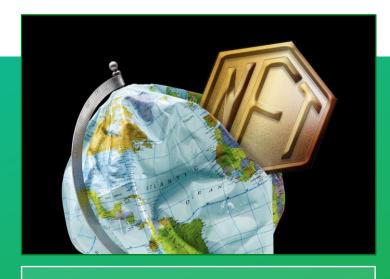


WHY NOW

Over the Last Couple of Years, People Have Realized How Important the Future of the Planet is







"People in India can see the Himalayas for the first time in 'decades,' as the lockdown eases air pollution"



"The water in Venice, Italy's canals is running clear amid the COVID-19 lockdown"

CNBC

"Bitcoin, NFTs and other crypto fads are destroying our planet"

MSNBC

The Call for Change has Reached the Auto Industry

CONSUMERS ARE ...

Increasingly Interested in EVs

36%

of U.S. new vehicle owners are interested in Battery Electric Vehicles, almost 3x higher than in 2018¹

Concerned About the Environment

64%

of consumers are
"sustainably-minded
drivers," rating themselves
as very or extremely
environmentally concerned²

Willing to Pay a Premium for Sustainable Options

91%

of "sustainably-minded drivers" are willing to pay more for a sustainable vehicle; 84% are willing to pay more for sustainable service and repairs²

Companies are Expected to be Fully Invested

ADDRESSING THE CORE PILLARS OF SUSTAINABILITY



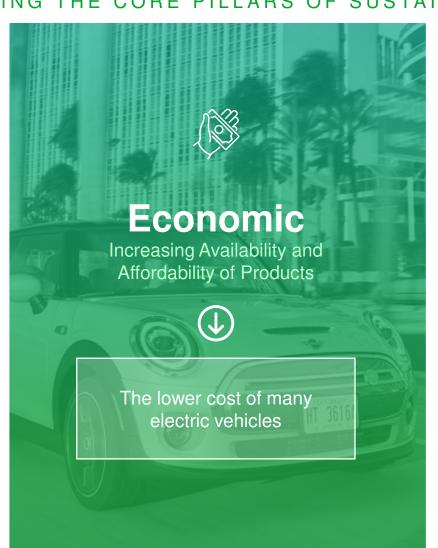
Environmental

Protecting the Planet and Conserving its Resources



in the production of car parts

The use of recycled materials





Ensuring Equitable Treatment of Individuals and Communities



Corporate partnerships with diverse suppliers

Additional detail in notes.

Opportunity and Responsibility to Tell Their Full Story and Inspire Change

65%

of consumers **want** to buy from purpose-driven brands that advocate sustainability...

of consumers actually take action¹

there is a disconnect between what consumers say & what they do



challenges remain

ARE THESE EFFORTS REAL?

Lack of Trust in Claims of Sustainability

53% of consumers never or only sometimes believe claims of sustainability1

CAN I DO THIS?

Affordability and Accessibility

Only 34% of the Global Population is willing to pay more for sustainable products and services; those willing to pay would accept a 25% premium on average²

Source: 1. BusinessWire, <u>GreenPrint Survey Finds Consumers</u>
Want to Buy Eco-Friendly Products, but Don't Know How to
Identify Them, March 2021; 2. BusinessWire, <u>Recent Study</u>
Reveals More Than a Third of Global Consumers Are Willing to
Pay More for Sustainability as Demand Grows for EnvironmentallyFriendly Alternatives, October 2021.

Universal Principles To overcome consumer challenges

Create Trust

Be transparent and showcase both the "why" and the "how" behind your efforts to create a more sustainable world

Normalize Your Efforts

Integrate sustainability efforts throughout your marketing platform and highlight validation of sustainable practices throughout all brand touch points

Make it Easy

Educate consumers on how easy it is to own and maintain an electric vehicle

Demonstrate Value

Highlight performance and quality, while showcasing the societal benefit for paying more

Facilitate a Conversation

Inspire consumers to **share their motivations**, **hesitations**, **and commitments** to secure a sustainable future

Comcast NBCU and SKY Are Committed

We have shared ambitions

A Global Commitment to Sustainability, Diversity & Inclusion



Sustainability Pledges

sky

Net Carbon Zero By 2030

NBCUniversal

Net Carbon Zero by 2035



Investing in DEI

COMCAST \$100M pledged to help fight injustice & inequality



Supporting Innovation

£25M invested to help end the flow of plastics into the sea



Advancing Inclusivity

COMCAST

Investing \$1B over the next 10 years to help close the digital divide for lower income households

A commitment that manifests across our content, programs & initiatives

WAYS TO PARTNER

Recommended Approaches for Telling Your Sustainability Story and Driving Change



Engage Strategic Audiences

Engage your key audience and socially conscious consumers with a right content, right context, right audience approach across global, National, and local markets



Create Lean-in Storytelling

Communicate your sustainable efforts and educate consumers on the benefits of sustainable behaviors through custom content and integrations, influencer marketing & commercial innovation



Fuel Cultural Moments

Bring your sustainability efforts to life and drive tangible impact by tapping into NBCU and Sky Cultural Moments and other cultural milestones



Engage socially conscious consumers with a right content, right context, right audience approach across global, national & local markets.

Drive Impact with Key AudiencesEngage strategic audiences across the NBCU + Sky Portfolio





A Global to National to Local Approach to Telling your Sustainability Story

Global

Strategic Objective:

Share your Global Sustainability Goals & Ambitions with audiences internationally

Potential KPIs:

Market Penetration, Broad Awareness, Brand Perception, etc.

National

Strategic Objective:

Educate and inspire core U.S. audience on your sustainability efforts

Potential KPIs:

Awareness, Consideration, Purchase, Advocacy, etc.

Local

Strategic Objective:

Drive deeper engagement with audiences in markets where there have been significant investments in infrastructure or other initiatives (educational, recruiting, etc.)

Potential KPIs:

Consideration, Engagement, Test Drives / Reservations, etc.







AdSmart Advanced Targeting & Optimization

Delivering Data-Driven Campaigns across key International, National or Local Markets









Luxury EV Intenders

Socially Conscious

Multicultural Millennials



Data-driven linear

Enhanced delivery to target audiences at scale through the broad reach of national TV



Addressable

Dynamic delivery to target HHs through highly engaging STB VOD, OTT, & CTV content



Targeted OLV

Dynamic delivery to target users through premium video on desktop & mobile



NBCUniversal + Sky

Leverage the scale and impact of our portfolio to tell your story at a local, national, and global level













































































































Data & Data Targeting Solutions

Insights & Measurement

Custom Creative Solutions



Communicate your sustainable efforts and educate consumers on the benefits of sustainable behaviors through custom content and integrations, influencer marketing & commercial innovation.

Educate & Communicate Your Brand Efforts

via Alignment with NBCU/Sky IP and Custom Storytelling Opportunities

Partner with NBCUniversal + Sky to champion sustainability-focused initiatives worldwide.





































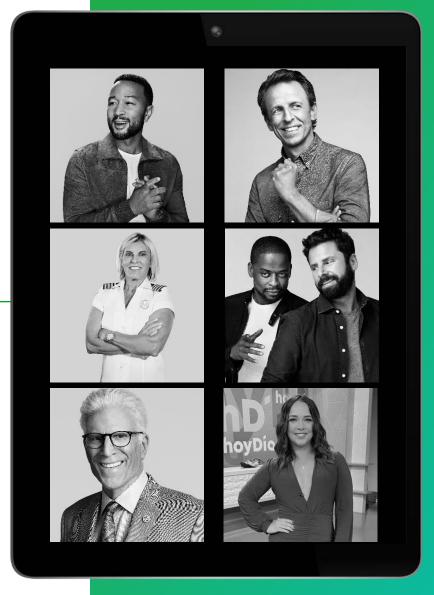
Create Ambassadors for Purpose

with NBCU + Sky Talent

NBCU + Sky Talent are trusted friends for their audience of loyal fans, and many have purpose-oriented causes they champion. By matching your brand to the passions of our top talent, we'll an create authentic and impactful talent partnership that resonates with fans.

Through **The Talent Room at NBCUniversal**, it's easy to explore our roster of influencers and discover what passions they support.

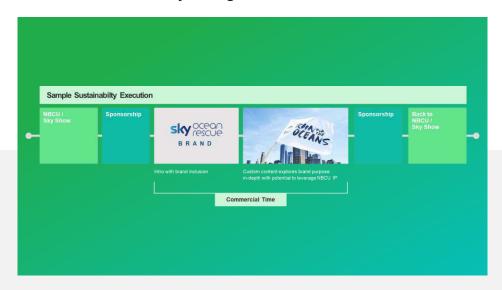
Via this **unified destination**, browse and filter NBCU talent to learn more about each star, view past partnership videos, and tap talent for purpose-driven campaigns.





Inspire Audiences to Act

via innovative storytelling formats



Pods with a Purpose

Dive deeper into stories of brand purpose using Pods with a Purpose, a strategic commercial format created specially for cause-driven narratives.

Across the NBCU and Sky portfolio, we will authentically highlight a brand's purpose for our audiences by creating best-in-class content and placing it in relevant context at scale.



Code for a Cause

Give consumers the opportunity to donate to brand-supported sustainability initiatives while bringing attention to your brand's purpose using NBCU ShoppableTV technology.

Further engage audiences with your brand purpose by layering the NBCU Code into:

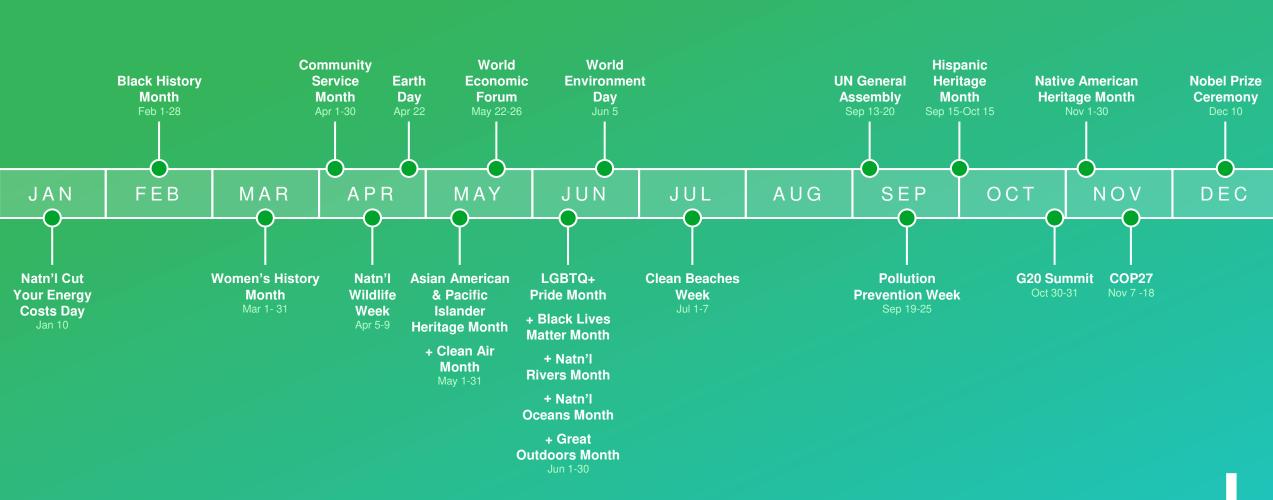
- Select shows/programming
- Custom Content
- Alongside brand creative



Bring your sustainability efforts to life and drive tangible impact by tapping into NBCU and Sky Cultural Moments and other cultural milestones

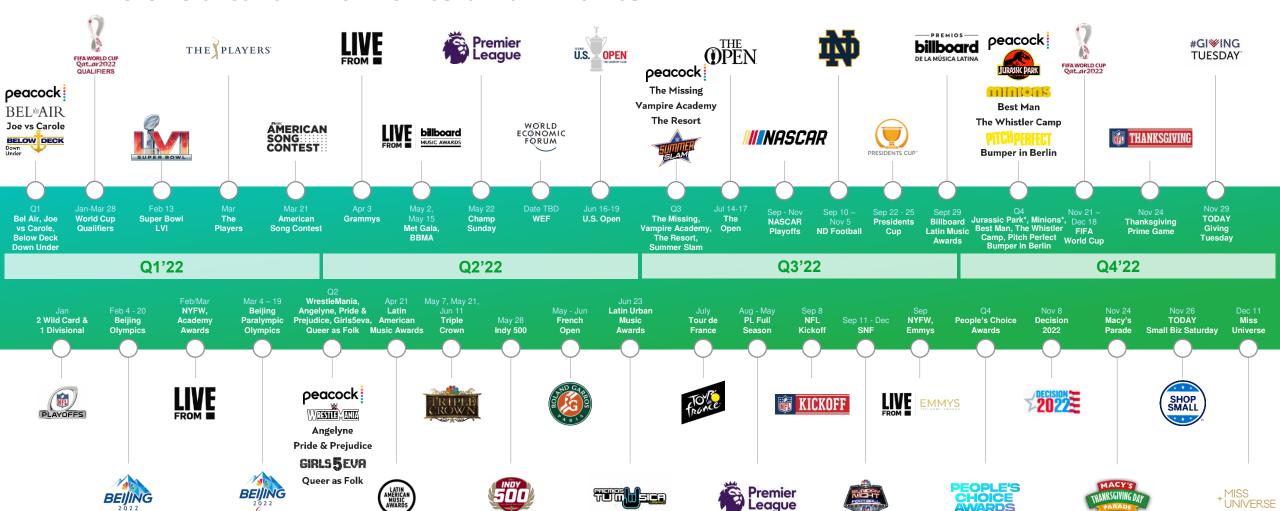


Tap into Relevant Local to Global Cultural Moments Calling attention to the three pillars of sustainability (environmental, economic, social)



CONNECT WITH YOUR AUDIENCES BY ENGAGING IN

NBCU Cultural Moments and Events



*Timing Subject to Change

TOYOTA

2 1



Your Blueprint to Convey Your Message and Inspire Action

Rooted in consumer and cultural insights

Create Trust Be transparent and showcase both the "why" and the "how"

Normalize Your Efforts

Integrate
sustainability
efforts and highlight
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societal benefit for
paying more

Facilitate a Conversation

Inspire consumers to share their motivations, hesitations, and commitments



Create Lean-in Story Telling

Fuel Cultural Moments

RS

SAL

Purpose-Driven Partnerships

Example NBCU Activations



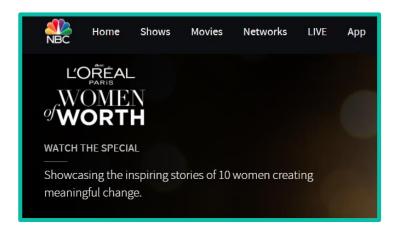
NBC News & Delta



CNBC & McKinsey & Co.



TODAY & Cascade



NBCU & L'Oréal Paris



NBCU & Walmart, Progressive, Xfinity



NBCU & American Express

Discussion & Next Steps



Goals and KPIs



Audience Priorities and Approach



Logistics and Feasibility



Custom Proposal

